

Tan Kim Song

Associate Professor of Economics (Practice)

**School of Economics
Singapore Management University
July 2003 to date**

DEGREES

- Ph.D. (Economics), Yale University, 1991
- M.A., M.Phil., Yale University, 1988
- B. Economics (First Class Honors), Adelaide University, 1983

PhD Thesis

- Title: Three Essays on Foreign Direct Investment
- Committee: Prof T.N. Srinivasan (Chair); Prof K. Hamada; Prof S. Berry

Scholarships

- Colombo Plan Scholarship (Australia), 1980-1983
- Yale University Fellowship, 1986-1991
- Overseas Graduate Scholarship, National University of Singapore, 1986-1991

Previous Positions Held

- Managing Director/Head, Asia Strategy, Fleet Boston Bank Asia, 2000-2002
- Chief Sovereign Strategist, Chase Fixed Income Asia, 1998-2000
- Director, Market Research, Peregrine Fixed Income Ltd, 1996-1998
- Senior Correspondent/Deputy Editor, Money Desk/Leader Writer/Columnist, The Straits Times, 1993-1996
- Lecturer, Department of Economics and Statistics, National University of Singapore, 1991-1993
- Senior Tutor, Department of Economics and Statistics, National University of Singapore, 1985-1986

Research Interests

- International Economics
- Financial Sector/Capital Market Development in East Asia
- Growth and Development Models in East Asia

PUBLICATIONS

See Attachment A: Selective Publications

UNPUBLISHED COMPLETED WORK

See Attachment A: Selective Publications

CONFERENCES ATTENDED

See Attachment B: Selective Speaking Engagements

EDITORIAL SERVICES

- Associate Editor, *Singapore Economic Review*, 2007 to 2012

PROFESSIONSL ACTIVITIES AND SERVICES (Selective)

Within SMU

- Director, Master in Applied Economics (MAE) Program, July 2013 to Dec 2016
- Director, China Capital Market Research Center, SMU, 2008-2010
- Editor, SMU Knowledge Hub (currently known as Knowledge@SMU), 2003-2007
- Member, University Senate, SMU, 2005-2007
- Member, SMU MBA Program Committee, 2007-2008
- Co-Chair, Committee on Teaching Excellence and JC Talks, School of Economics, 2006 to date

Outside SMU: Public Service

- Board Member, Competition Appeal Board, Ministry of Trade and Industry, 2005 to date
- Economic Society of Singapore (ESS): Vice President and Council Member, 2003-2013
- Board Member and Member, Audit Committee, NTUC First Campus, 2003-2012
- Member, China Economic Research and Advisory Program (CERAP), 2005-2007
- Member, Northern Development Committee, Australia, 2014-2015
- Member, Network of East Asian Think Tanks (NEAT), Singapore Committee, 2008 to date
- International Advisor, Economic Institute of Cambodia (EIC), 2007-2012
- Member, Chinese Studies Syllabus Development Committee, Ministry of Education, 2005-2006

Policy Advisory/Consultancy

- Consultant to the International Monetary Fund (IMF)
- Consultant to World Bank
- Consultant to ASEAN Secretariat
- Consultant to Asian Development Bank
- Consultant to Hong Kong SAR Government
- Policy Advisory Work in Emerging/Frontier Economies, 2003 to 2013, working in conjunction with different agencies in
 - Japan: Sasakawa Peace Foundation
 - Cambodia: Council of Administrative Reforms; Economic Institute of Cambodia
 - Vietnam: Academy of Finance, Ministry of Finance
 - Myanmar: Civil Service Selection and Training Board
 - Laos PRD: National Economic Research Institute, Ministry of Planning
 - India: Goa International Center
 - Uzbekistan: Tashkent State University of Economics
 - Krygystan: International University of Krygystan

Board Members/Consultancy/Advisory: Current

- Hotel Royal Ltd (SGX-Listed, Main Board): Board Member and Chairman of Remuneration Committee, 2015 to date
- Myanmar Carlsberg Co Ltd: Board Member, 2015 to date
- Vice Chairman (Non-Executive), Myanmar Media Consolidated Ltd: Board Member, 2014 to date
- Myanmar Golden Star Co Ltd: Advisor, 2013 to date
- Tun Foundation Bank, Myanmar: Advisor, 2013 to date
- Myanmar Banking Association: Advisor, 2014 to date
- Founding Director/Partner, Frontier Investment and Development Partners (FIDP), 2007-2013

LECTURES, SEMINARS AND TALKS GIVEN

- See **Attachment B: Selective Speaking Engagements** for a sample of the speaking engagements in recent years

UNIVERSITY COURSES TAUGHT

- International Economics (Econ103A), Undergraduate
- Introductory Economics (Econ001), Undergraduate
- International Finance (Econ634), Master of Applied Economics
- Money, Banking and Capital Flows (Econ636), Master of Applied Economics
- Economics of Competition Law (Econ673), Master of Applied Economics

EXECUTIVE EDUCATION AND PROFESSIONAL PROGRAMS TAUGHT

- Professional programs for various public and private sector agencies organized by SMU.
- See **Attachment B: Selective Speaking Engagements**

Contact Information

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Attachment A: Selective Publications

PUBLICATIONS

Books and Monographs Authored or Co-authored

- *Skills Gap in ASEAN-5 Economies*, Lead Author (with James Tang, Pang Eng Fong and Michael Genkins), SMU, September 2016.
- “The Promise of ASEAN”, Report document prepared for the ASEAN Finance Ministers Group to launch the *Invest in ASEAN* project, September 2004.
- Contributing author, *Policy Options for the Singapore Economy*, 1988, McGraw Hill.

Chapters in Published Books

- “Invitation Strategy for Cutting Edge Industries Through FDI and Global Talents: The Case of Singapore” in *Promoting Dynamic and Innovative Growth in Asia: Special Economic Zones and Business Hubs*, Hyong-Gon Jeong (ed), Korea Institute for International Economic Policy(KIEP), 2016.
- “The Role of the State in Singapore: Pragmatism in Pursuit of Growth”, with Manu Bhaskaran, in *Singapore’s Economic Development: Retrospection and Reflections*, Linda Lim (ed); World Scientific Publication, 2016.
- “Economics Myths in the Great Population Debate”, with Donald Low et al, in *Hard Choices*, Donald Low and Sudhir Vadaketh, NUS Press Singapore, 2014.
- “Income Inequality in Singapore”, with other contributors, 2012 in “Singapore Perspectives 2012: Singapore Inclusive, Bridging Divides”, edited by Kang S H and C H Leong. Published by Institute of Policy Studies, 2012
- “Sub-national Credit Rating” with Lili Liu (in Chinese), 2011; in Liu (eds) *Subnational Debt Finance and Risk Management: International Experience* (地方政府债务融资及其风险管理:国际经验); Economic Science Press, Beijing, 2011.
- “Private Equity Market in China: Challenges and Best Practices”, with Francis Koh and Tse Yiu Kuen, 2007; in *Research Report on China Private Equity* (in Chinese), published by WISE, Xiamen University and CCMRC, SMU. September 2007.
- “The Financial Sector and Competition Policy in Singapore”, 2007; in *Regulation and the Limits of Competition*, Institute of Policy Studies and Civil Service College. March 2007.

- “Economic Growth and Strategic Investment in Infrastructure: Perspective from Singapore” with S Y Phang, 2005; in *The Economic Future of Singapore: The Next 40 Years*, W. Koh and R. Mariano (eds), Pearson, Singapore. 2005.
- "Interest parity and dynamic capital mobility: The experience of Singapore", Y.K. Tse and K.S. Tan, in Takatoshi Ito and Anne O. Krueger, eds, *Financial Deregulation and Integration in East Asia*, 1996, Chicago University Press: Chicago, IL, pp. 335 – 354.
- “Free Trade Zone and Industrial Development”, in H.G. Ng and A. Chin, eds, *Economic Management and Transition Towards a Market Economy*, 1996, World Scientific.
- “Laws and International Trade: The Case of Thailand”, K.S.Tan and Surakiat Sathirathai, in W. Neilson and E. Quah, eds, *Law and Economic Development: Cases for Southeast Asia*, 1992, Longman.

Published Articles in Refereed Journals

- “The Role of the State in Singapore: Pragmatism in Pursuit of Growth”, with Manu Bhaskaran, *Singapore Economic Review: Special Issue on A Fifty-Year Retrospective on the Singapore Economy, Vol 60, Number 3, August 2015*.
- “An Exploratory Study on the Adoption and Use of ICT in Myanmar”, with Lau Sim Kim et al, *The Electronic Journal on Information Systems in Developing Countries*, Vol 59, October 2013.
- “China’s Changing Economic Structures and Implications for Regional Trade, Production and Integration Patterns”, with Khor Hoe Ee, 2006; in *China and World Economy*, Vol 17, No.6, Nov-Dec 2006. Blackwell Publishing.

Published Articles in Non-Refereed Journals

- “Economics Myths in the Great Population Debate”, with Donald Low et al, Feb 2013, IPSCommons, Institute of Policy Studies, Singapore.
- “Singapore: A Test Case for Incheon Free Economic Zone?”, 2006; in *Incheon Free Economic Zone Journal*, Oct-Nov 2006.
- “Sub-national Credit Rating: A Comparative Review”, with Lili Liu, 2009; Policy Research Paper 5013; August 2009; World Bank.
- “From Efficiency-driven to Innovation-driven Economic Growth: The Perspectives from Singapore”, with Phang Sock Yong, 2005; *World Bank Policy Research Working Paper 3569*, 2005.

Published Conference Papers

- “Management of Exchange Rate Regimes in Emerging Asia” (forthcoming); paper in Ramkishen Rajan (eds) *Conference Proceedings* on “Exchange Rate and Macroeconomic Management in Emerging Asia in the Post Crisis Era”, ADB and ISEAS, 2010.

Published Reports

- “Three Medium Term Issues for the Singapore Economy”, November 2012; OECD Economic Outlook 2012/13. Published by OECD.
- “A Study on Singapore and Hong Kong: Common Socio-Economic Challenges and Sharing of Experiences”, 2011; Report prepared for the Hong Kong Government, October 2011.
- “An Asian Response to International Financial Reforms” with Khor Hoe Ee, *East Asia Forum*, 15 November 2010. Australian National University. **Reprinted** in “Insight Asia Pacific”, a quarterly publication of OAV-German Asia-Pacific Business Association, December 2010
- “Singapore’s Economic Integration Policy in ASEAN”, 2009; Report prepared for the Hong Kong Government. December 2009.
- “The Philippines: Debt and Risk Management”, 2007; A Report prepared for the Asian Development Bank, August 2007. Manila: Asian Development Bank.
- “Financial Performance of Local Government: Roadmap for Municipal Creditworthiness”, 2005; Report prepared for The World Bank, June 2005.
- “Financial Performance of Local Government: Roadmap for Municipal Creditworthiness”, 2005; Report prepared for The World Bank, June 2005.
- “Study of Municipal Creditworthiness: The Case of Yogyakarta”, 2005; Report prepared for the World Bank, June 2005.
- “Exchange Rate Arrangement for East Asia”, Report prepared for Asean+3 Finance Ministers Group, April 2004
- “Economic Outlook, 1997-98”, K.S. Tan, *Regional Outlook Series*, 1997, ISEAS.
- “Economic Outlook, 1998-99”, K.S. Tan and S.L. Lam, *Regional Outlook Series*, 1998, ISEAS.

Newspaper/Magazine Articles and Other Publications

SEE Attachment C

Others

Various Articles on Mekong Region markets (2008-2009)

- “An Extended China Resource Play: Cambodia, Laos and Mongolia”, June 2009
- “Cambodia: Another Kazakhstan in the Making?”, August 2008
- “Cambodian Economy Surges Forward After Election”, July 2008
- “Cambodian Elections 2008: A Watershed Event”, July 2008
- “Cambodia: A Well Kept Investment Secret”, June 2008

UNPUBLISHED COMPLETED WORKS

Conference Papers/Presentations

- “Managing SME Development: The Singapore Experience”, with Gan Lu; October 2012, Paper presented at the *West Lake International Conference on Small and Medium Business 2012, 12-15 October 2012; Hangzhou, China.*
- “Inflation in ASEAN: Trends and Development”, 2011; Paper prepared for the National Development and Reform Commission (NDRC), Beijing, China.

ATTACHMENT B:

SELECTIVE SPEAKING ENGAGEMENTS

- Chair person, Session on “Industries of the Future” at Conference on the Future Economy of Singapore, organized by the Institute of Policy Studies, 12-13 July 2016.
- Speaker, on “Changing Political and Economic Faces of Myanmar”, Seminar organized by The Sasakawa Peace Foundation, Tokyo, 22 February 2016.
- Speaker, on “New Myanmar Beyond 2015: The Need for a New Paradigm”, Forum organized by Yangon University of Economics and Myanmar Institute of Economics Graduate Association, Yangon, 11-12 January 2016.
- Panel Speaker on “Initial Findings: Skills Gap in ASEAN-5 Economies”, *Workforce Readiness in ASEAN: Implications, Opportunities and Challenges of an ASEAN Economic Community*, organized by Asia Society and JP Morgan, Singapore, 13 Nov 2015
- Speaker on “Enhancing Bilateral and Multilateral Economic Cooperation”, Second Singapore-Korea Forum, Organized by the Ministry of Foreign Affairs, Singapore and South Korea Foreign Ministry, Seoul, 26-27 August 2015.
- Speaker on “Changing Economic and Business Landscape in Asia”, IE Singapore Leadership Program, Singapore, 14 August 2015.
- Organizer and Panel Speaker on “Frontier Economies: Challenges and Issues” Seminar held in conjunction with the book launch of *Frontier and Developing Asia: The Next Generation of Emerging Markets*, IMF, 4 June 2015.
- Speaker on “Evolving Banking and Financial Industry in Asia”, Norinchukin Bank Japan, Singapore, 01 June, 2015
- Speaker on “Changing Economic Landscape in Asia”, CASS MBA Class, Singapore, 15 May 2015.
- Lecturer on “Macroeconomic Management and Financial sector Issues”, IMF-STI workshop for central bankers from Asian countries, Singapore, 4-15 May 2015.
- Chair, Roundtable Discussion on “Shanghai Free Trade Zone and Renminbi Internationalization”, SMU-Fudan Forum, Shanghai, 10 April 2015

- Lecturer on “Macroeconomic Management and Financial sector Issues”, IMF-PBOC workshop for central bankers from China, Dalian, China, 16-27 March 2015 (in Chinese)
- Speaker and Discussion Leader, Mizuho Bank Leadership Program, Singapore, 6 February 2015
- Speaker, “the Changing Competitive Education Landscape in Asia”, at the ADC Forum on "Frontiers in Education 2014", 4-5 December 2014, Melbourne, Australia.
- Chair, Roundtable Discussion on “Internationalization of Renminbi”, China Forum, Singapore, 26 November 2014.
- Speaker, “Managing Economic Transition”, SMU-SWUFE Global Forum, Chengdu, 24 Oct 2014.
- Chair, Roundtable Discussion on “China: Economic Potential for Western Region”, SMU-SWUFE Global Forum, Chengdu, 24 Oct 2014.
- Speaker on “Changing Economic and Business Landscape in Asia”, IE Singapore Leadership program, Singapore, 3 October 2014.
- Speaker on “Changing Economic and Business Landscape in Asia”, Petrobra Leadership Program, Singapore, 4 August 2014.
- Keynote Speaker, “Singapore: From MNC Hub to Global City”, Northern Australia Development Summit, ADC Forum, Townsville, Australia, 26-28 June, 2014
- Speaker at the Launch of the “Australia and the Region”, Committee Report for “Northern Development: Creating the Future Australia”, 28 June 2014.
- Speaker on “Evolving Banking and Financial Industry in Asia”, Norinchukin Bank Japan, Singapore 3 June, 2014
- Lecturer on “Macroeconomic Management and Financial sector Issues”, IMF-STI workshop for central bankers from Asian countries, Singapore, 5-16 May 2014.
- Speaker on “Changing Economic Landscape in Asia”, CASS MBA Class, Singapore, 9 May 2014.
- Lecturer on “Macroeconomic Management and Financial sector Issues”, IMF-PBOC workshop for central bankers from China, Dalian, China, 17-28 March 2014 (**in Chinese**)

- Organizer and Speaker on Banking and Finance Reforms Workshop, Workshop organized for Ministry of Finance, Democratic People's Republic of Korea (North Korea), sponsored by UNESCAP, Singapore, 17- 28 Feb 2014.
- Speaker on "Global Economic Outlook", IE Singapore Leadership program, 27 February, 2014.
- Speaker on "Business and Economic Outlook in Singapore", Seoul National University, 24 January 2014.
- Speaker on "Regional Finance and Currency Internationalization", at the China-ASEAN Financial Forum 2013, Organized by China-ASEAN Research Institute of Guangxi University, 13-14 December 2013. Nanning, Guangxi, China.
- Speaker on "Economic and Business Environment in Singapore", Seoul National University, 18 Nov 2013.
- Speaker on "Growth Dynamics and Drivers in Asia", to Russian Business and University Leaders, 11 Nov 2013, Singapore.
- Chair, Session on "RMB as an international settlement currency", Global Entrepolis @ Singapore Business Leaders' Summit 2013; Organized by Singapore Business Federation, 30 October 2013
- Speaker on "Promoting Diversification with Foreign Investment", High Level IMF-Timor Leste Government Conference on "Harnessing Natural Resource Wealth for Inclusive Growth and Economic Development", Dili, Timor Leste, 17-19 September 2013.
- Speaker on "Reversal of Fortunes: Changing Global Economic Environment", IE Singapore Leadership Program, 30 August, 2013.
- Speaker on "Asia: Changing Economic and Banking Outlooks", UOB Leadership Program, 15 July 2013, Singapore
- Lecturer at the IMF-STI Workshop on "Macroeconomic Management" for central bankers from Asian countries Singapore, 06 – 17 May 2013.
- Speaker on "ASEAN Economic Outlook", Global Board of Directors Meeting, Infineon Group, 2 April 2013, Singapore
- Speaker on "From MNC Hub to Global City: Changing Economic Landscape in Singapore", Global Board of Directors Meeting, DFS, Singapore, 9 January 2013
- Speaker on "Changing Economic and Business Environment in Singapore", Seoul National University, 19 November 2012.

- Panel speaker on “Deposit Insurance Scheme in Myanmar”, Conference on “Deposit Insurance Scheme: Policy Issues”, Organized by Central bank of Myanmar, Yangon, 14-15 November 2012
- Member, Panel of Judges, Appeal Case for the Anti-Competitive Acts of Modeling Agencies, Competition Commission of Singapore, Supreme Court, Singapore, 28-29 August 2012, 27-28 October 2012.
- Speaker, “Managing the SME Development: the Case of Singapore”, West Lake International Conference on Small and Medium Business, Hangzhou, China, 14 October 2012.
- Speaker on “Managing the Comparative Advantage of Singapore”, ASEAN Community Program organized by the Thai Civil Service Commission, 23 August 2012
- Lecturer at the IMF-STI Workshop on “Macroeconomic Management” for central bankers from Asian countries, Singapore, 23 July – 05 August 2012.
- Speaker on “Financial Sector Reforms; Lessons from the Global Financial Crisis”, at Seminar on “Modernizing the Banking Sector in Myanmar: Drawing from East Asian Experiences”, Organized by Central Bank of Myanmar, Nay Pyi Taw, Myanmar, 10-11 July, 2012
- Speaker on “Singapore as a Free Economic Zone”, International Conference on Free Economic Zones, organized by Korea Free Economic Zones Association, Seoul, 12-13 June 2012.
- Lecturer at the IMF-PBOC Workshop on “Macroeconomic Management” for central bankers from China, Dalian, China, 13-23 March 2012. **(in Chinese)**
- Speaker on “Harnessing FDI to Narrow Development Gap in Mekong Region”, OECD Conference on “Narrowing Development Gaps in SE Asia”, organized by OECD, Seoul, 15 Feb 2012.
- Panel speaker on “Managing Administrative Reforms in Cambodia”, seminar organized by Cambodian Administrative Reform Council, Phnom Penh, 8-9 February 2012.
- Speaker on “Singapore and Hong Kong: Sharing Experiences in Socio-economic policies”, organized by the Central Policy Unit, Hong Kong Government, 2 December 2011.
- Speaker on “Global City and Financial Sector Development: The Case of Singapore”, Sungkyunkwan University (SKKU), Korea, 30 November 2011.

- Speaker on “Inflation in Southeast Asia: Trends and Policy Responses”, Conference organized by the National Development and Reform Committee, China, Beijing, 25 November 2011.
- Speaker on “Harnessing Foreign Investment to Facilitate Economic Development”, at NPT, Myanmar, Organized by Civil Service Training Institute, Government of the Union of Myanmar, 23 November 2011.
- Speaker on “Policy Reforms for Economic Development”, at the Council for Administrative Reform, Phnom Penh, Cambodia, 3 November 2011.
- Speaker on “Mekong Region Development: Prospects and Challenges” at Conference on Mekong Region Development organized by Reitaku University, Tokyo, 21 September 2011.
- Speaker on “Outlook for Myanmar and Mekong Region Economy”, Yangon, Organized by the Myanmar Economic Research International, 18 May 2011.
- Lecturer at the IMF-PBOC Workshop on “Macroeconomic Management” for central bankers from China, Dalian, China, 15-19 March 2011. **(in Chinese)**
- Speaker on “Asia Economic and Market Outlook”, CASS Business School, Singapore, 6 May 2011.
- Chair, Public Talk by Dr KS Jomo, Assistant Secretary General, UN, on “Rethinking International Finance in Development”, Singapore, 25 Feb 2011.
- Speaker on “Asia Economic and Market Outlook”, Sungkyunkwan University, 26 January 2011.
- Speaker on “Financing Model for Budget Surplus: The Case of Singapore”. Presentation to the Administrative Reform Council, Cambodia. Phnom Penh. 18 November 2010.
- Speaker on “MNCs or SMEs? Perspectives from Singapore” at the Local Business Development Forum, Bandar Seri Begawan, Brunei; 17 November 2010
- Speaker on “Asian Economies: Opportunities and Risks”, Presentation to Global Board of Directors Meeting, REC Norway, 4 November 2010, Singapore
- Speaker on “What is the Likely Impact of Proposed International Financial Reforms on the Region”, Conference on “The Evolving Impact of the Global Financial Crisis: The Implications for the International Financial System and Southeast Asia”, LKYSPP, Eton Park Capital

Management and Financial Services Volunteer Corps. 3 Nov 2010. Singapore.

- Chair, Experts Sharing on China, Business China-SMU Joint Event, Singapore. 6 Oct 2010 (**in English and Chinese**)
- Chair, Closed Door Session on “China’s Investment Outflows and Implications” by Prof Yu Yongding, with Business China. 1 Oct 2010. (**in Chinese**)
- Chair, Public Talk on “Internationalization of Reminbi” by Prof Yu Yongding, Singapore Management University. 28 Sept 2010
- Speaker on “Changing Investment Environment in the Mekong Region”, Workshop on “Mekong Region Development”, Reitaku University, Japan. 15-16 Sept 2010.
- Speaker on “Investment in China: Risks and Opportunities” at the Global Board of Directors Meeting of Bank Julius Baer, 3 September 2010
- Discussant on Paper “Management of Exchange Rate Regimes in Emerging Asia” by Ramkishan Rajan, at Workshop on “Exchange Rate and Macroeconomic Management in Emerging Asia in the Post Crisis Era”, 6 August 2010, ISEAS, Singapore
- Speaker on “Policy Response to Global Financial Crisis”, Presentation to the Cambodian Council of Administrative Reforms, 29 July 2010
- Speaker on “Economic Outlook for Asia”, Presentation to BSI Private Bank, 30 June 2010
- Speaker on “Promoting Intra-Regional Investment in East Asia”, Forum organized by the Chinese Foreign Ministry, Beijing, 15 June 2010
- Speaker on “Public Policy and Foreign Investment”, Presentation to senior government officials of Myanmar, at Nyi Pyi Taw (Capital City of Myanmar), 21 January 2010.
- Speaker on “Private Equity Investment in Indo-China”. Presentation to the Myanmar Bankers’ Association, Yangon. 20 January 2010.
- Speaker on “Singapore’s External Economic Cooperation Policy”. Presentation to officials from Central Policy Unit, Government of Hong Kong SAR. 14 Dec 2009.

- Speaker on “Relevance of Singapore’s Development Model to Guangdong” to officials from Guangdong Province, China; hosted by the East Asian Institute, Singapore, 12 December 2009 (**in Chinese**)
- Speaker on “Public Administration and Policy on Foreign Investment”, Presentation to Senior Officials in the Council of Ministers, Cambodia, 20 November 2009.
- Speaker on “Challenges and Success of a Small Economy: The Case of Singapore”, at a special financial management program organized for senior finance ministry officials and central bankers from small economies, held at The Isle of Man, UK. Organized by Oxford University, World Bank and the IMF, 08 September 2009
- Speaker on “Private Equity Investment in Mekong Region” at the Annual PIPES Conference for private equity investors, Shanghai, 03 April 2009.
- Speaker, “Investment Outlook in Mekong Region”, ASEAN Private Economists’ Group meeting, hosted by Bank Negara Malaysia, Penang, Malaysia, 14 August 2008.
- Speaker, “Singapore’s Fiscal System: A Bias for Surplus”, presentation at the Academy of Finance, Ministry of Finance, Vietnam, Hanoi, 29 May 2008.
- Speaker, “Financial and Capital market Integration: Experience of Singapore”, with Khor Hoe Ee, conference on “Building the Institutional and Financial Foundations for Economic Growth and Integration in Asia”, organized by the Crawford School of Economics and Government (ANU), Bangkok, 23 February, 2007.
- Speaker, “Promoting Competition”, Symposium on Regulation & the Limits of Competition, Civil Service College, Singapore, 23 March 2007.
- Speaker, “Emergence of China: Implications for Trade, Production and Integration in Asia”, Xiamen University, Xiamen, China, 21 Sept 2006.
- Speaker, “Emergence of China: Implications for Trade, Production and Integration in Asia”, with Khor Hoe Ee, Inaugural Scape Workshop on “Production Networks and Changing Trade and Investment Patterns”, Singapore, 14-16 Sept 2006.

- Speaker, "From Free Economic Zone to Regional Business Hub", presentation at Conference on Free Economic Zones, organized by Korea Institute for International Economic Policy (KIEP), 06 July 2006.
- Speaker, "From Efficiency Driven to Innovation Driven Growth: the Singapore Experience", Presentation at STI-IMF, Singapore, 18 August 2005.
- Speaker, "Laos in a Changing Regional Economic Environment", presentation at National University of Laos, Vientiane, 16 March 2005.

Attachment C: Selective Publications in Newspapers/Magazines

Selective Newspaper/Magazine Articles and Other Publications

- "Solving Myanmar's Catch-22", with Lau S Y, June 2013; *Myanmar Times*, 03 June 2013
- "Foreign Direct Investment: Clearing the Infrastructure Bottlenecks", with Lau S Y, October 2012; *Myanmar Times*, 29 October 2012.
- "Economy can be Game Changer for the Region", with Lau S Y, September 2012; "In Depth with Tan K S and Lau S Y" in *Myanmar Times*, 24 September 2012.
- "One Single System Will Not Work", with Khor Hoe Ee, 2010; *The Straits Times*, 11 November 2010. Singapore Press Holdings.
- "Seeing China's NPL in a Different Light", with Khor Hoe Ee, *Business Times*, 14 September 2006.
- "ASEAN's Glory Days Are not Over Yet", *The Straits Times*, 14 Nov 1996
- "Should the Government Intervene in Singapore Property Market?", *The Straits Times*, 8 June 1993
- "Economic Issues Should be Debated Too", *The Straits Times*, 11 Dec 1992

Selective Interview:

- "Cambodia as a Frontier Market", *The Edge Singapore*, 15 Dec 2008
- "Cambodia's Back to Basic Appeal", *the edge Malaysia*, 8 Dec 2008
- "Future of Asia and Europe Linked", *the Straits Times*, 14 June 1996
- "New Think Tank plans to Offer Non-partisan Views", *The Straits Times*, 29 Dec 1993
- "Professionals Form Citizens' Think Tank", *Business Times*, 29 Dec 1993
- "Should the Supply of Doctors be Restricted?", *The Straits times*, 18 July 1992
- "Bus Company Not making Unreasonable Profit", *The Straits Times*, 19 Apr 1992

Selective Commentaries/Columns in The Straits Times 1993-1996

- "Growth Volatility Not Necessarily Bad", 28 July 1996
- "Government Measures Should be Spelled Out Clearly", 21 July 1996
- "Cost of Living: Is New Mindset Needed?" 7 July 1996
- "Wanted: Innovative, Entrepreneurial Government", 30 June 1996

- "Singapore-KL: Economic or Political union?" 16 June 1996
- "Challenge is to Give "Cyclists" a Lift or Two", 9 June 1996
- "Micropolis Deal Raises Competition Issue", 2 June 1996
- "Timely Move But Will Speculators Return?" 19 May 1996
- "Can Malaysia Change Its Sources of Growth?" 12 May 1996
- "Malaysia's Current Account Deficit Surprise", 31 March 1996
- "KL Economic Policy: Rhetoric or Credibility?" 22 Jan 1996
- "Growth: Combination of Luck and Foresight", 11 Dec 1995
- "Singapore-KL: A New Tale of Two Cities", 13 Nov 1995
- "Long Way to Go in Getting Newly Rich Donors for IMF Fund", 23 Oct 1995
- "Industrial policy Well and Alive in Singapore", 16 Oct 1995
- "Confronting the Changing Faces of Protectionism", 18 Sept 1995
- "Is It Time to Put Up an Asset Price Index", 21 Aug 1995
- "Just How Competitive Are Banks in Singapore?" 15 Aug 1995
- "Time for Singaporeans to Work Harder.... and Smarter", 7 Aug 1995
- "Protecting Consumers: How Far can CASE go?" 26 June 1995
- "WTO Credibility At Stake Over Pact of Financial Services", 21 June 1995
- "Impact of Strong Sing Dollar Need to be Explained", 5 June 1995
- "Any Answer to the S\$8 billion Question?" 17 May 1995
- "Independent Central Bank: Cure for Inflation?" 15 May 1995
- "APEC Shows Resolve on Financial Stability Issue", 18 Apr 1995
- "APEC Meeting in Bali Should Avoid Bailing Out Syndrome", 15 Apr 1995
- "USD Status As Reserve Currency in Jeopardy", 3 Apr 1995
- "Sheer Luck, Says Winner of Economic Forecast Award", 29 March 1995
- "Budget Surplus: Convincing Singaporeans an Uphill Task", 20 March 1995
- "Can They Succeed in Shoring Up US Dollar?", 8 March 1995
- "Government Can Play Role of Entrepreneur As Well", 27 Feb 1995
- "Beijing Has to Play by International Rules", 20 Feb 1995
- "Where Does APEC Go From Here?" 14 Nov 1994
- "Fear of Inflation: US May be Over-reacting", 7 Nov 1994
- "KL Budget Sends Conflicting Signals", 2 Nov 1994
- "Asia Takes the Risk of Allowing Infrastructure Role for Private sector", 28 Oct 1994
- "ASEAN Ministers Should Reconsider APEC Report", 10 Oct 1994
- "The AEM Meeting in Chiangmai: Looking Beyond the Sideshow", 7 Oct 1994
- "Global Competitiveness: Just a Load of Rubbish?" 19 Sept 1994
- "Competition Will Help Sharpen Skills of Economic Forecasters", 12 Sept 1994
- "Use of Different Measures of Real Wage Hikes Gives Conflicting Views", 25 July 1994
- "Is the World Seeking Too Much US Altruism?", 18 July 1994
- "What Does Higher Growth Potential, Mean For Us?", 4 July 1994
- "Singapore Considers the Benefits of Joining World's Rich Men Club", 6 June 1994
- "Is Malaysia Undermining Fragile Spirit of AFTA?" 30 May 1994
- "Economists: Are They Gurus or Crackpots?", 2 May 1994
- "Free Trade: Time for the West to do the Right Thing", 4 Apr 1994
- "Singapore Should Produce More Graduates As Many Venture Abroad", 27 Feb 1994
- **"Look into Poor Morale of Lower-income Group", 9 Jan 1994**
- "Nominated Ministers: What Happens to Accountability?" 2 Jan 1994
- "Life is Better, But Do Indices Really Tell How It's Improved?" 18 Dec 1993
- "Engineers: Should they be Treated Differently?" 14 Nov 1993

- "Singapore's National Awards: Highly Prized or Mere Metal?" 6 Nov 1993
- "Dose of Incentives Needed for Healthcare Policy", 18 Dec 1993